



# Agenda

- A Taxonomy of Interaction
- A Contextual Discussion of Interoperability
- Rule Sets and their Implications
- A View of the Future



## A Doctrine in

**L'1...** 

RANGE OF MILITARY OPERATIONS			
	Military Operations	General US Goals	Representative Examples
C O M B A T	War	Fight & Win	Large Scale Combat Operations Attack / Defend / Blockade
	N O N Military Operations Other O Than M War B A T	Deter War & Resolve Conflict	Peace Enforcement Counterterrorism Show of Force/Raid/Strike Peacekeeping/NEO Nation Assistance Counterinsurgency
		Promote Peace & Support US Civil Authorities	Freedom of Navigation Counterdrug Humanitarian Assistance Protection of Shipping US Civil Support



## OASD/N

## Interoperability in the 21<sup>st</sup> Century

## (1) Snowflake qanuk 'snowflake'

- ganir- 'to snow'
- ganunge- 'to snow' [NUN]
- ganugglir- 'to snow' [NUN]
- (2) Frost kaneg 'frost'
- kaner- 'be frosty/frost sth.'
- (3) Fine snow/rain particles kanevvluk 'fine snow/rain particles
- kanevcir- to get fine snow/rain particles
- (4) Drifting particles natquik 'drifting snow/etc'
- natqu(v)igte- 'for snow/etc. to drift along ground'
- (5) Clinging particles nevluk 'clinging debris/
- nevlugte- 'have clinging debris/...'lint/snow/dirt...'

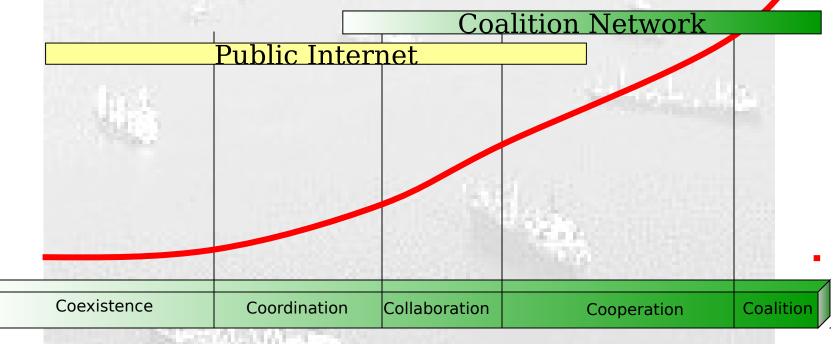
### B. Fallen snow

- (6) Fallen snow on the ground aniu [NS] 'snow on ground'
  - aniu- [NS] 'get snow on ground'
  - apun [NS] 'snow on ground'
  - ganikcag 'snow on ground'
  - ganikcir- 'get snow on ground'
  - (7) Soft, deep fallen snow on the ground Meterological events muruaneg 'soft deep snow'
  - (8) Crust on fallen snow getrar-[NSU] 'for snow to crust'
  - gerretrar- [NSU] 'for snow to crust'
  - (9) Fresh fallen snow on the ground nutaryuk 'fresh snow' [HBC]
  - (10) Fallen snow floating on water ganisgineg 'snow floating on water'

### C. Snow formations

- (11) Snow bank gengaruk 'snow bank' [Y, HBC]
- (12) Snow block utvak 'snow carved in block'
- (13) Snow cornice navcaq [NSU] 'snow cornice, snow (formation) about to collapse'
- navcite- 'get caught in an avalanche'
- (14) Blizzard, snowstorm
  - pirta 'blizzard, snowstorm'
  - pircir- 'to blizzard'
  - pirtuk 'blizzard, snowstorm'
  - (15) Severe blizzard cellallir-, cellarrlir- 'to snow heavily'
    - pir(e)t(e)pag- 'to blizzard severely'
    - pirrelvag- 'to blizzard severely'

# Taxonomy of Interaction



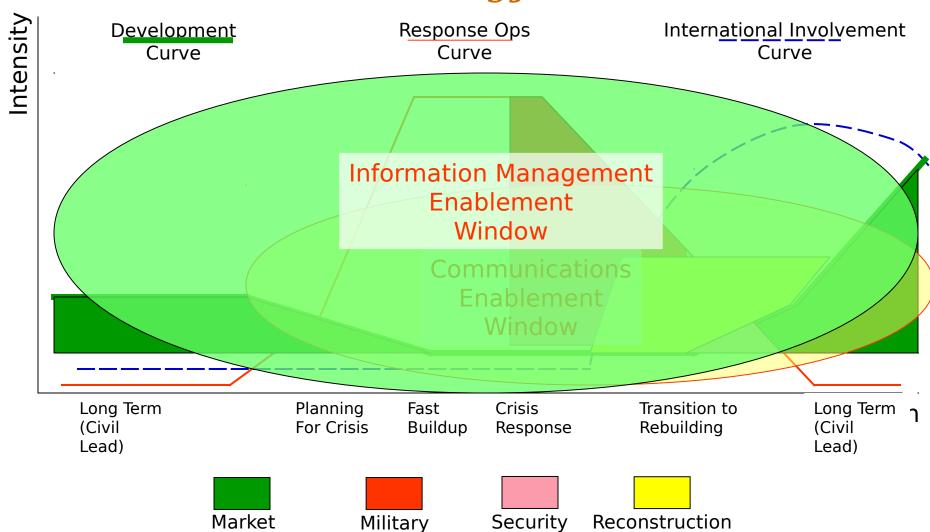


OASD/N

II

## Crisis Response Phenomenology

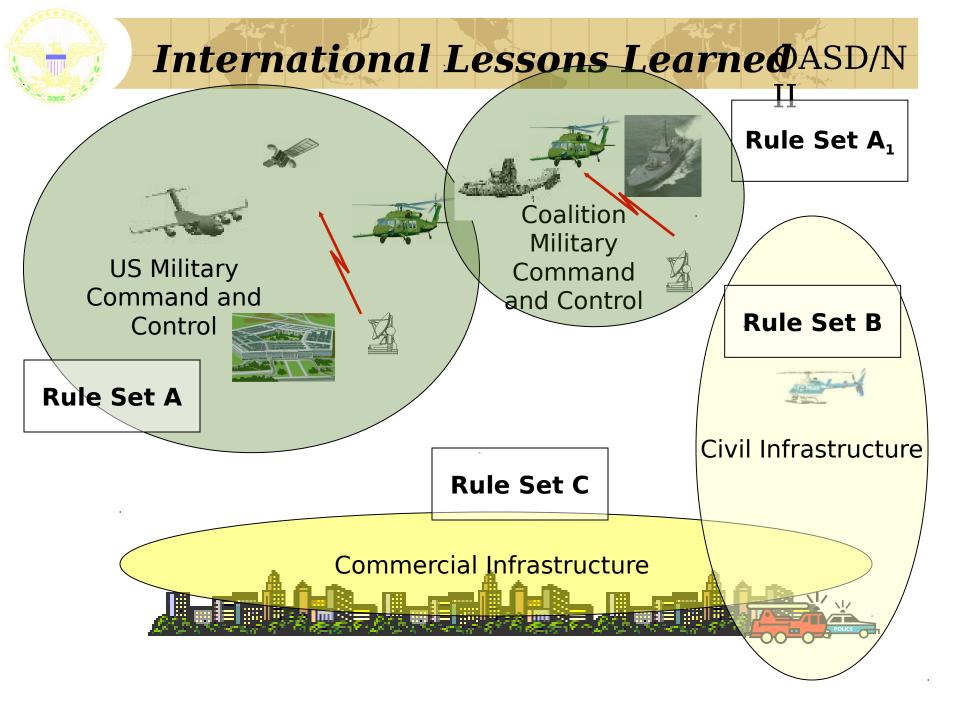
**Processes** 



Response

Operations

Operations





# Key Findings

- Integrated civilian and military efforts are key for effectiveness and efficiency in Military Operations Other Than War
  - Promoting Peace
  - Humanitarian Assistance/Disaster Relief
  - Stabilization and Reconstruction
- Information and Communication Technologies (ICTs) lessons learned are essentially the same for:
  - Promoting Peace
  - Peace Operations
  - Humanitarian Assistance/Disaster Relief
  - Stabilization and Reconstruction
- **PROOF** ICT Lessons Learned must be analyzed contextually

## Rule Set A Process

Findings

- HADR/S&R missions are not fully developed in US military doctrine
- Many data standards exists for HADR/S&R for DoD
- No standard for classification exists across DoD
- DoD HADR/S&R information is not integrated into C2 systems
- Disconnected operations are now often the rule.
- Report detail cannot be lost across echelons.
- All data must be geo-located at the same level of accuracy

# Rule Set A<sub>1</sub> Process

- Findings
  Following National Development Process
  - Focused Appropriately on National **Priorities**
  - Trend Continues Toward International Cooperation
  - **Greater Market-based Focus** 0
  - Influenced by US Interoperability and Standards Discussion

## Rule Set B Process

Findings
Who is a responder

- - 1st Victim
  - 2<sup>nd</sup> The Press
  - 3rd Local Responders
  - 4th Federal/State
  - 5<sup>th</sup> International Response
- First responder systems dependent on civil infrastructure may not survive.
- Plan on not having public power or climate controlled environments.
- Plan on spectrum clutter and conflicts
- Plan on integrating disparate systems on the fly.
- Expect to be the social bridge between military and non-government organizations.
- Situation may require new trust relationships on surviving networks.
- Expect vague and overlapping boundaries between military and civil responder perceptions of responsibilities.
- Expect to deal with equally forceful personalities that do not share your lexicon.

### Π

## Rule Set C Process

Findings

- Quickly assess extent of civil infrastructure disruption and then publicize what remains. (e.g. text messaging)
- Civil infrastructure reconstitution should be prioritized.
  - Restoration of first responder system dependent infrastructure
  - Restore wireless connectivity before wire line
  - Seek to establish wireless clouds over population centers
- Plan on providing power for all equipment
- Equipment should not require climate controlled environments.
- Independent communication suppliers may be the only way to satisfy civil capacity requirements

### $\mathbf{II}$

## Rule Set AA<sub>1</sub>BC Process

Findings

- Disconnected operations are the rule, rather than the exception.
- Agility, through planning and exercising, is more valuable than planning alone.
- Effectiveness and efficiency depends on fully incorporating non-military organizations.
- ICT will likely be COTS, non-secure, with little network discipline.
- Trust grows better when collaboration occurs on neutral ground.
- On neutral ground, COTS solutions protect the data--not the network.
- Expect vague and overlapping boundaries between rule sets.
- Communications enablement now coequal with rescue/initial response.



## A View of the Future

- Doctrinal recognition of information sharing requirements
- International recognition of data standards, fostering info exchange
  - Market Driven
- Training and Exercising Planning for operations in austere environments.
- ♣ Turn IA war of attrition against disrupters
  ➡ Hide in the noise